

Appendix 5

TASK AND FINISH GROUP TERMS OF REFERENCE

West Shadow Authority

VISION AND CULTURE

Purpose of the Group

To establish a high level vision and values statement for the West Unitary Authority.

Description of the Task to be completed (Scope)

To establish a high level vision and values statement for the West Unitary Authority, working with external support and the permanent CEO and Statutory Officers.

Key Activities	Outcomes Sought
Engagement Session with members and Head of	Develop new blueprints for overarching vision
Paid Service to identify key values; reviewing	statement and set of harmonised values and
work on values in January 2019.	behaviours for the new authority.
Review of key values against prospectus for	
change key principles.	
Engagement / focus groups with existing staff	
across the Sovereign Councils.	
Develop and agree overarching new vision for	
the new authority.	
Develop a set of high level values that reflects	
the vision.	
Identify and agree expected behaviours that	
support vision and values.	
Agree communication of vision and values as	Vision and values an integral part of the TUPE
part of the on-boarding process.	induction / on-boarding process where high level
	values are understood by employees and
	prospective new employees.

Start date:	July 2020
Key dates:	
July 2020	T&FG Engagement session to map out plan and key requirements and
	outcome.
August 2020	Review previous work on vision and values.
September 2020	Focus groups with members to explore and identify overarching vision
	statement and key values.



October 2020	Identify a set of behaviours associated with key values.
November / December	Explore vision statement, key values and behaviours with existing staff
	focus groups.
January / February 2021	Agree vision statement, high level values and behaviours for new
	authority.
Finish date:	February 2021
FREQUENCY OF MEETINGS	

How will we know when the Task is finished?

The authority will have high level vision statement and values agreed; with a set of behaviours that support these.

Task Group Members		
Chair:	Cllr Ian McCord	
Deputy Chair:		
Member:		
Member:		
Member:		

Task Group Officers		
Enabling Lead / Lead Officer:	Marie Devlin-Hogg	
Interim Statutory Officer:	Chief Executive	
Support Officer:		
SME:		
SME:		

Any external Support or Input required	
External Support / Input	Output

Dependencies	

Document owner: Marie Devlin-Hogg

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Approved:

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